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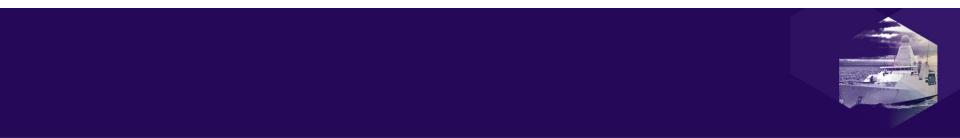


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Rear Admiral Simon Williams OBE

Chairman Clarion Defence & Security Portfolio Clarion Events



Clarion Defence & Security Portfolio



Running Order



- Setting the context
- DSEI 2015 innovations and compliance
- Marketing & PR
- Getting the most from VIPs



DSEI in context

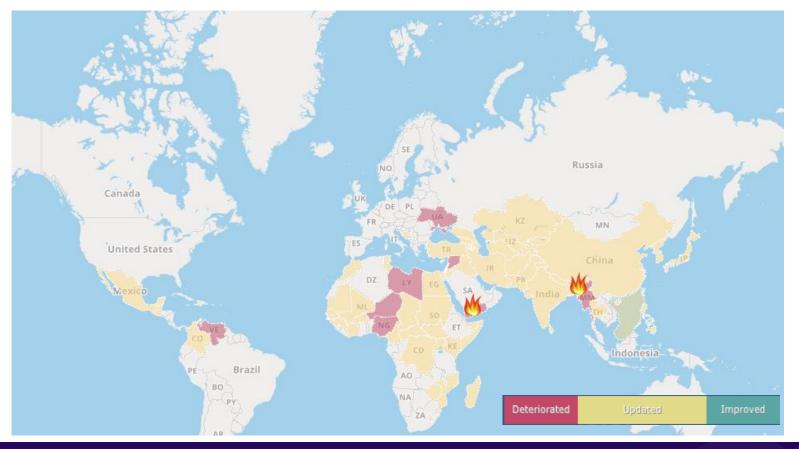


- International business, international event
- Global context
 - Security environment
 - Defence & security spending
 - Capability development
 - Industry response
 - User response
 - Societal response
- All reflected in our approach to DSEI



What's in the news ...







Defence Spending

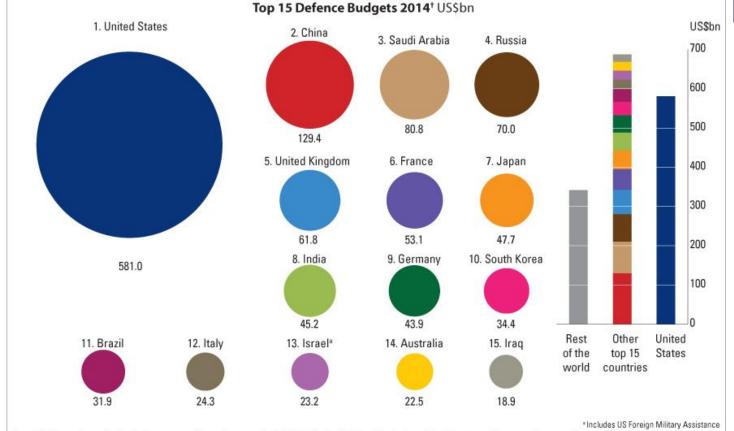


- Western spending under tension
 - NATO declared goal of 2% of GDP
 - Countries reversing earlier declines
 - Austerity programmes
- US operational spending reduced
- Asian spending increasing
- But



Total Defence Spending

DSE 15 - 18 September 2015 The World Leading Defence & Security Event ExCeL, London vww.DSELco.uk



Note: US dollar totals are calculated using average market exchange rates for 2014, derived using IMF data. The relative position of countries will vary not only as a result of actual adjustments in defence spending levels, but also due to exchange-rate fluctuations, but the effects of such movements can be significant in a small number of cases.

Source: IISS 2015 Military Balance



Projected Spending to 2020

Global Defence Expenditure 2014 and 2020 (USD) North America 604,948 North America (2020) 560,614 ASPAC 415,635 ASPAC (2020) 547,110 Western Europe 237,699 Western Europe (2020) 243,145 MENA 140.245 MENA (2020) 155,292 Latin America 71,564 Latin America (2020) 77,137 Russia and CIS 61,422 Russia and CIS (2020) 66.285 Eastern Europe 48,011 Eastern Europe (2020 55.251 Sub-Saharan Africa 17,533 Sub-Saharan Africa (2020) 19,312 0 100,000 200.000 300.000 400.000 500.000 600.000 700.000 DSECTION 15-18 September 2015 The World Leading Defence & Security Event ExCeL, London www.DSEL.co.uk

Source: IHS Janes



Market Changes



- US
 - More certain spending outlook
 - Reductions in operational budgets
 - Maintaining state on state & counter insurgency forces
- Europe
 - Smart Defence: collaboration, consolidation & COTS
 - Ageing platforms driving replacement
 - Upgrades, life-extensions for existing platforms
- Middle East, E Asia, Africa and Latin America
 - New equipment spends still rising
 - Offset agreements to secure work
 - High levels of low cost manpower retained



Market effects



- Active global market in search of value
 - Emerging market countries seek high technology partners
- Industry consolidation
 - Concern on supply chain fragility
- US, Europe remain dominant markets for high technology equipment